# Fire Cost Sharing

An equitable and stable model

Historically we have split fire costs by call volume, however ...

#### Inequitable

- Call volume is a poor proxy for the actual cost of service
- Regardless of call volume, the fire company still needs a building, apparatus,
  equipment, training, insurance, etc.
- Municipalities with higher call volumes pay more than they "cost" to serve
- Municipalities with lower call volumes pay less then they "cost" to serve
- How do we build a model that reflects costs fairly between municipalities?

#### Unstable

- Call volumes fluctuate from year to year making it difficult for municipalities to forecast and budget responsibly
- Financial and regulatory hurdles make it difficult (impossible?) to stabilize the rate within the fire budget via reserves and/or surplus/deficit accounting
- How do we build a model that helps smooth out fluations?

## Investigation

### **Budget**

- Budget costs fall into one of two categories
- Variable costs: ~15% of the budget
  - o Driven by calls for service
  - o Equipment, fuel, vehicle repair, turnout gear, gear repair, etc.
- Fixed costs: ~85% of the budget
  - Not driven by calls for service
  - o Apparatus, building, insurance, training, etc.

### Research

| Metric               | Notes   | Source(s)                                |
|----------------------|---|--|
| Call Volume          | Where we are now  | Harvey 1995, Steele 2002,<br>Hussey 2008 |
| Call Time            | Better proxy for usage than call volume   | Harvey 1995                              |
| Service Area (sq mi) | Poor proxy; a sq mi of lake front, village center, and farm land are not the same |  |
| Assessed Value       | Town and City of Ithaca apportion fire protection costs by assessed value         | Harvey 1995, Steele 2002,<br>Hussey 2008 |
| Population           | Difficult to calculate; district and municipality borders do not align            | Harvey 1995, Steele 2002,<br>Hussey 2008 |
| Structural Units     | Poor proxy; a home, a shed, a barn, and a lake house are not the same             | Steele 2002                              |

## Discussion

#### Discussion

- Apportion fixed costs for fire protection service
  - o Population? Structural units? Assessed value (with or without exemptions)?
- Apportion variable costs for fire protection service
  - o Call volume? Call hours?
- Timelines
  - When should we start transitioning? Phase in over how many years?